

NATIONAL MUSEUM OF AUSTRALIA

Entity Additional Estimates Statements

NATIONAL MUSEUM OF AUSTRALIA

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NATIONAL MUSEUM OF AUSTRALIA

Section 1: Agency overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Museum of Australia (NMA) brings to life the rich and diverse stories of the nation through compelling objects, ideas and programs. The Museum has stewardship of the National Historical Collection; creates exhibitions and other public programs on Australia's past, present and future; contributes to research on Australian history and undertakes commercial activities in support of these functions. All of this is mandated under the *National Museum of Australia Act 1980*.

The NMA's mission is to promote an understanding of Australia's history and an awareness of future possibilities by:

- developing, preserving, digitising and exhibiting a significant national collection
- taking a leadership role in research and scholarship
- engaging and providing access for audiences nationally and internationally
- delivering innovative programs.

The NMA Strategic Plan establishes that the Museum will:

- Lead the research, documentation and expression of the nation's history through programs committed to organisational excellence and innovation.
- Develop, manage and preserve the National Historical Collection and other Museum collections to promote public access and engagement.
- Establish strong, enduring relationships with community interests and institutional partners that promote public attachment and involvement in the Museum's work.
- Deliver creative, innovative exhibitions and related content programs that will attract national and international audiences to the Museum, onsite and online.
- Maximise the potential of our people, assets and financial resources to deliver efficient and effective learning experiences for online audiences and physical visitors to our sites.

1.2 ENTITY RESOURCE STATEMENT

The Entity Resource Statement details the resourcing for the NMA at Additional Estimates. Table 1.1 outlines the total resourcing available from all sources for the 2016-17 Budget year, including variations through Appropriation Bill No. 3.

Table 1.1: NMA resource statement — Additional Estimates for 2016-17 as at Additional Estimates February 2017

	<i>Actual available appropriation 2015-16</i>	Estimate as at Budget 2016-17	Proposed Additional Estimates 2016-17	Total estimate at Additional Estimates 2016-17
	\$'000	\$'000	\$'000	\$'000
Opening balance/Reserves at bank	42,439	37,210	4,010	41,220
REVENUE FROM GOVERNMENT				
Ordinary annual services^(a)				
Outcome 1	40,819	39,327	48	39,375
Other services^(b)				
Equity Injection	1,944	1,937	-	1,937
Total funds from Government	42,763	41,264	48	41,312
FUNDS FROM OTHER SOURCES				
Interest	1,421	1,512	(190)	1,322
Sale of goods and services	3,102	3,742	1,260	5,002
Other	1,286	400	-	400
Total	5,809	5,654	1,070	6,724
Total net resourcing for agency	91,011	84,128	5,128	89,256
			2015-16	2016-17
Average staffing level (number)			214	226

All figures are GST exclusive.

The NMA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the NMA and are considered 'departmental' for all purposes.

(a) Appropriation Act (No. 1) 2016-17 and Appropriation Bill (No. 3) 2016-17.

(b) Appropriation Act (No. 2) 2016-17 and Appropriation Bill (No. 4) 2016-17.

1.3 ENTITY MEASURES

There are no new measure relating to NMA since the 2016-17 Budget.

1.4 ADDITIONAL ESTIMATES AND VARIATIONS

The following tables detail the changes to the resourcing for the NMA at Additional Estimates, by outcome. Table 1.3 details the Additional Estimates resulting from new measures and other variations since the 2016-17 Budget in Appropriation Bill No. 3.

Table 1.3: Additional estimates and other variations to outcomes since 2016-17 Budget

	Program impacted	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000
Outcome 1					
Departmental					
Annual appropriations					
Smaller Government - collection agencies - consolidation of back office functions ^(a)	1.1	48	-	-	-
Change to Efficiency Dividend ^(b)	1.1	-	(599)	(997)	(1,200)
Changes in Parameters	1.1	-	(180)	(236)	(322)
Net impact on appropriations for Outcome 1 (departmental)		48	(779)	(1,233)	(1,522)
Total net impact on appropriations for Outcome 1		48	(779)	(1,233)	(1,522)

(a) This is part of the "Smaller Government - collection agencies - consolidation back office functions" measure published in the 2014-15 Budget.

(b) This adjustment relates to increases to the Efficiency Dividend announced in the 2016-17 Budget under the measure "Public Sector Transformation and the Efficiency Dividend".

1.5 BREAKDOWN OF ADDITIONAL ESTIMATES BY APPROPRIATION BILL

The following tables detail the Additional Estimates sought for the NMA through Appropriation Bill No. 3.

Table 1.4: Appropriation Bill (No. 3) 2016-17

	2015-16 Available \$'000	2016-17 Budget \$'000	2016-17 Revised \$'000	Additional Estimates \$'000	Reduced Estimates \$'000
Departmental program					
Outcome 1 - Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions	40,819	39,327	39,375	48	-
Total departmental	40,819	39,327	39,375	48	-

2015-16 available appropriation is included to allow a comparison of this year's appropriation with what was made available for use in the previous year.

Section 2: Revisions to Outcomes and planned performance

2.1 CHANGES TO OUTCOME AND PROGRAM STRUCTURES

There have been no revisions to the outcomes and program structure of the NMA as a result of the Additional Estimates.

2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions.

Budgeted expenses for Outcome 1

Table 2.2.1 provides an overview of the total expenses for Outcome 1, by program.

Table 2.2.1 Budgeted expenses for Outcome 1

	2015-16 Actual expenses \$'000	2016-17 Revised estimated expenses \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
Program 1.1: Collection Management, Research, Exhibitions and Programs					
Revenue from Government Ordinary annual services (Appropriation Act No. 1)	40,819	39,375	38,749	38,497	38,432
Expenses not requiring appropriation in the Budget year ^(a)	1,075	1,164	1,199	1,235	1,272
Revenues from other independent sources	5,809	6,724	6,189	6,323	6,448
Total expenses for Program 1.1	47,703	47,263	46,137	46,055	46,152
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Act No. 1)	40,819	39,375	38,749	38,497	38,432
Revenues from other independent sources	5,809	6,724	6,189	6,323	6,448
Total expenses for Outcome 1	46,628	46,099	44,938	44,820	44,880
	2015-16	2016-17			
Average staffing level (number)	214	226			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation and amortisation expenses for cultural and heritage assets.

Table 2.2.2: Performance criteria for Outcome 1

Table 2.2.2 details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2016-17 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions		
Program 1.1 – Collection Management, Research, Exhibitions and Programs		
Delivery	<p>Over the next four years, the NMA will:</p> <ul style="list-style-type: none"> • take a lead role in researching, documenting and expressing the nation’s history, and embrace innovative and contemporary approaches to draw public attention to our work • develop, manage and preserve the NMA’s collections, diversify the nation’s history and bring it to life through storytelling and custodianship • build audiences and communities of interest through strong education, public and membership programs • deliver creative and innovative exhibitions that drive visitation nationally and internationally. 	
Performance information		
Year	Performance criteria	Targets
2016-17	<ul style="list-style-type: none"> • Bring the stories of Australia to life through innovative exhibitions and programs. • Develop, manage and preserve the National Historical Collection and enable access through online engagement. • Establish meaningful and long-lived local, national and international partnerships. • Create participatory programs to build relationships and engage with audiences. • Deliver an active research and scholarship program that underpins the NMA’s programs. 	<p>Annual visitation targets:</p> <ul style="list-style-type: none"> • 495,250 Permanent exhibitions • 201,000 temporary exhibitions • 220,000 travelling exhibitions • 129,100 education and public programs. <p>Web page views of 1.7 million. 80 per cent of the total collection stored in accordance with appropriate Museum standards. 1,000 collection objects accessioned in the reporting period. 650 acquisitions made in the reporting period. 51 per cent of the total collection available to the public online.</p>
2017-18 and beyond	<ul style="list-style-type: none"> • Bring the stories of Australia to life through innovative exhibitions and programs. • Develop, manage and preserve the National Historical Collection and enable access through online engagement. • Establish meaningful and long-lived local, national and international partnerships. • Create participatory programs to build relationships and engage with audiences. • Deliver active research and scholarship programs. 	<p>Annual visitation targets:</p> <ul style="list-style-type: none"> • 528,250 permanent exhibitions • 230,000 temporary exhibitions • 250,000 travelling exhibitions • 138,000 education and public programs. <p>Web page views of 1.9 million. 80 per cent of the total collection stored in accordance with appropriate standards. 1,100 collection objects accessioned in the reporting period. 650 acquisitions made in the reporting period. 55 per cent of the total collection available to the public online.</p>
Purposes	<p>The NMA brings to life the rich and diverse stories of Australia through compelling objects, ideas and programs. The NMA’s mission is to promote an understanding of Australia’s history and an awareness of future possibilities by developing, preserving, digitising and exhibiting a significant national collection; taking a leadership role in research and scholarship; engaging and providing access for audiences nationally and internationally; and delivering innovative programs.</p>	

Section 3: Budgeted financial statements

3.1 SPECIAL ACCOUNT FLOWS

The NMA does not manage any special accounts.

3.2 BUDGETED FINANCIAL STATEMENTS

3.2.1 Analysis of budgeted financial statements

The NMA's budgeted income statement has been updated to reflect an additional \$0.048 million in revenue from Government to cover one off costs associated with the 2014-15 Budget measure *Smaller Government – collection agencies – consolidation of back office functions*. In addition the budgeted income statement contains revisions to reflect the expected outcome for the year.

3.2.2 Budgeted financial statements tables

Table 3.2: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2015-16 Actual \$'000	2016-17 Revised Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
EXPENSES					
Employee benefits	21,634	21,251	20,467	20,276	20,177
Suppliers	18,179	17,348	16,746	16,587	16,508
Depreciation and amortisation	8,446	8,664	8,924	9,192	9,467
Write-down and impairment of assets	16	-	-	-	-
Losses from asset sales	51	-	-	-	-
Other expenses	44	-	-	-	-
Total expenses	48,370	47,263	46,137	46,055	46,152
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	3,102	5,002	4,450	4,589	4,732
Interest	1,421	1,322	1,289	1,234	1,166
Other	1,286	400	450	500	550
Total own-source revenue	5,809	6,724	6,189	6,323	6,448
Gains					
Other	453	-	-	-	-
Total gains	453	-	-	-	-
Total own-source income	6,262	6,724	6,189	6,323	6,448
Net cost of/contribution by) services	(42,108)	(40,539)	(39,948)	(39,732)	(39,704)
Revenue from Government	40,819	39,375	38,749	38,497	38,432
Surplus/(Deficit) attributable to the Australian Government	(1,289)	(1,164)	(1,199)	(1,235)	(1,272)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	3,391	-	-	-	-
Total other comprehensive income	3,391	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	2,102	(1,164)	(1,199)	(1,235)	(1,272)

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Note: Impact of Net Cash Appropriation Arrangements

	2015-16 \$'000	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations	-	-	-	-	-
less heritage and cultural depreciation expenses previously funded through revenue appropriations ^(a)	1,103	1,164	1,199	1,235	1,272
Total comprehensive income/(loss) as per the Statement of Comprehensive Income	2,102	(1,164)	(1,199)	(1,235)	(1,272)

(a) From 2009-10, the Government replaced *Appropriation Act No. 1* and Bill No. 3 revenue appropriations for the heritage and cultural depreciation expenses of Designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Appropriation Act No. 2 and Bill No. 4 equity appropriations. For information regarding CDABs, refer to Table 3.6 Departmental Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

Table 3.3: Budgeted departmental balance sheet (as at 30 June)

	2015-16 Actual \$'000	2016-17 Revised Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,766	1,770	1,770	1,770	1,770
Trade and other receivables	1,052	1,048	1,048	1,048	1,048
Other investments	41,000	39,450	38,099	35,971	33,761
Total financial assets	43,818	42,268	40,917	38,789	36,579
Non-financial assets					
Land and buildings	107,709	106,189	104,623	103,010	101,349
Property, plant and equipment	323,886	326,564	330,059	334,669	338,974
Intangibles	2,483	2,948	3,091	3,096	3,303
Inventories	510	510	510	510	510
Other non-financial assets	442	442	442	442	442
Total non-financial assets	435,030	436,653	438,725	441,727	444,578
Total assets	478,848	478,921	479,642	480,516	481,157
LIABILITIES					
Payables					
Suppliers	1,509	809	809	809	809
Other payables	228	228	228	228	228
Total payables	1,737	1,037	1,037	1,037	1,037
Provisions					
Employee provisions	6,506	6,506	6,507	6,704	6,704
Total provisions	6,506	6,506	6,507	6,704	6,704
Total liabilities	8,243	7,543	7,544	7,741	7,741
Net assets	470,605	471,378	472,098	472,775	473,416
EQUITY					
Parent entity interest					
Contributed equity	27,352	29,289	31,208	33,120	35,033
Reserves	183,662	183,662	183,662	183,662	183,662
Retained surplus/(accumulated deficit)	259,591	258,427	257,228	255,993	254,721
Total parent entity interest	470,605	471,378	472,098	472,775	473,416
Total Equity	470,605	471,378	472,098	472,775	473,416

Prepared on Australian Accounting Standards basis.

Table 3.4: Departmental statement of changes in equity — summary of movement (Budget Year 2016-17)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2016				
Balance carried forward from previous period	259,591	183,662	27,352	470,605
Adjusted opening balance	259,591	183,662	27,352	470,605
Comprehensive income				
Surplus/(deficit) for the period	(1,164)	-	-	(1,164)
Total comprehensive income	(1,164)	-	-	(1,164)
Transactions with owners				
Contributions by owners				
Equity Injection - Appropriation	-	-	1,937	1,937
Sub-total transactions with owners	-	-	1,937	1,937
Estimated closing balance as at 30 June 2017	258,427	183,662	29,289	471,378
Closing balance attributable to the Australian Government	258,427	183,662	29,289	471,378

Prepared on Australian Accounting Standards basis

Table 3.5: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2015-16 Actual	2016-17 Revised Budget	2017-18 Forward estimate	2018-19 Forward estimate	2019-20 Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	40,819	39,375	38,749	38,497	38,432
Sale of goods and rendering of services	2,920	5,019	4,299	4,423	4,732
Interest	1,479	1,234	1,289	1,234	1,166
Net GST received	2,591	2,971	2,913	2,920	2,929
Other	1,207	500	550	600	550
Total cash received	49,016	49,099	47,800	47,674	47,809
Cash used					
Employees	21,668	20,929	20,063	19,642	20,177
Suppliers	18,535	18,399	17,098	16,958	16,508
Net GST paid	2,316	2,967	2,913	2,920	2,929
Other	44	-	-	-	-
Total cash used	42,563	42,295	40,074	39,520	39,614
Net cash from/(used by) operating activities	6,453	6,804	7,726	8,154	8,195
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	4	-	-	-	-
Investments	57,000	47,000	45,300	44,300	45,000
Total cash received	57,004	47,000	45,300	44,300	45,000
Cash used					
Purchase of property, plant, equipment and intangibles	8,074	10,287	10,996	12,192	12,319
Investments	58,000	45,450	43,949	42,172	42,790
Total cash used	66,074	55,737	54,945	54,364	55,109
Net cash from/(used by) investing activities	(9,070)	(8,737)	(9,645)	(10,064)	(10,109)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,944	1,937	1,919	1,912	1,913
Total cash received	1,944	1,937	1,919	1,912	1,913
Net cash from/used by financing activities	1,944	1,937	1,919	1,912	1,913
Net increase/(decrease) in cash held	(673)	4	-	-	-
Cash and cash equivalents at the beginning of the reporting period	2,439	1,766	1,770	1,770	1,770
Cash and cash equivalents at the end of the reporting period	1,766	1,770	1,770	1,770	1,770

Prepared on Australian Accounting Standards basis.

Table 3.6: Departmental capital budget statement (for the period ended 30 June)

	2015-16 Actual \$'000	2016-17 Revised Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Act No. 2	1,944	1,937	1,919	1,912	1,913
Total new capital appropriations	1,944	1,937	1,919	1,912	1,913
Provided for:					
<i>Purchase of non-financial assets</i>	1,944	1,937	1,919	1,912	1,913
Total Items	1,944	1,937	1,919	1,912	1,913
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,944	1,937	1,919	1,912	1,913
Funded internally from departmental resources	6,126	8,350	9,077	10,280	10,406
TOTAL AMOUNT SPENT	8,070	10,287	10,996	12,192	12,319
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	8,070	10,287	10,996	12,192	12,319
TOTAL CASH REQUIRED TO ACQUIRE ASSETS	8,070	10,287	10,996	12,192	12,319

(a) Includes both current and prior Bill No. 4 and prior Act Nos. 2 and 4 appropriations and special capital appropriations.

Table 3.7: Statement of asset movements (Budget year 2016-17)

	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2016						
Gross book value	6,306	102,094	63,943	270,488	4,832	447,663
Accumulated depreciation/amortisation and impairment	-	(691)	(10,545)	-	(2,349)	(13,585)
Opening net book balance	6,306	101,403	53,398	270,488	2,483	434,078
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,737	-	1,737
By purchase - other	-	-	7,510	-	1,040	8,550
Total additions	-	-	7,510	1,737	1,040	10,287
Other movements						
Depreciation/amortisation expense		(1,520)	(5,405)	(1,164)	(575)	(8,664)
Total other movements	-	(1,520)	(5,405)	(1,164)	(575)	(8,664)
As at 30 June 2017						
Gross book value	6,306	102,094	71,453	272,225	5,872	457,950
Accumulated depreciation/amortisation and impairment	-	(2,211)	(15,950)	(1,164)	(2,924)	(22,249)
Closing net book balance	6,306	99,883	55,503	271,061	2,948	435,701

(a) "Appropriation equity" refers to equity injections or Administered Assets and Liabilities appropriations provided through *Appropriation Act (No. 2)* and Bill (No. 4) 2016-17, including CDABs.
Prepared on Australian Accounting Standards basis.

	\$'000
Estimated operating expenditure in income statement for heritage and cultural assets	
Operations and Maintenance	3,006
Preservation and Conservation	2,836
Total operating expenditure on heritage and cultural assets	5,842