

Special Broadcasting Service Corporation

Agency Resources and Planned Performance

SPECIAL BROADCASTING SERVICE CORPORATION

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SPECIAL BROADCASTING SERVICE CORPORATION

Section 1: Agency Overview and Resources

1.1 STRATEGIC DIRECTION STATEMENT

The Special Broadcasting Service Corporation (SBS) is a national broadcasting service that provides multicultural and multilingual services that inform, educate and entertain all Australians. Its mission is to contribute to a more cohesive, equitable and harmonious Australia through its television, radio and online services. SBS occupies a unique place in broadcasting in Australia and the world.

SBS is an integral part of the Australian broadcasting industry. The national television service is broadcast in both analog and digital mode and is viewed by around 7.3 million Australians each week. SBS's functions are guided by its Charter (in Section 6 of the *Special Broadcasting Service Act 1991*).

SBS will strive to create programs and content which explore issues of cultural diversity in a way that captures the interest and imagination of as many Australians as possible. SBS will exploit all of its platforms: free-to-air and subscription television, radio and online, while exploring other means of reaching audiences in partnership with other platform providers.

SBS will continue to commission and create high quality Australian drama, documentaries, factual, entertainment and news and current affairs programs. At the same time, it will acquire the best programming from around the world and where it is in a language other than English, make it accessible through English language subtitling. With extensive access to international and local program makers and suppliers, SBS programs are culturally and linguistically diverse - over half of the programming on SBS ONE and SBS 2 main channel service is in-language.

In April 2013, SBS relaunched SBS 2 as a bold, provocative channel for younger audiences, with content that is edgy, adventurous and fun. This channel is the home for younger SBS audiences to share their passion for emerging culture in today's Australia and from around the world. SBS 2 represents a key element of the network's audience growth strategy by broadening and deepening SBS's reach with a younger demographic in an original and unique way.

As part of the SBS family, the National Indigenous Television service (NITV) is now broadcast free-to-air with national coverage, including through the Viewer Access Satellite Television (VAST) service. NITV is an important platform for the celebration of the unique languages and culture of Indigenous Australians, produced by Indigenous Australians, and now available to every Australian household.

The SBS radio service broadcasts in over 70 languages on a network which includes two frequencies in Sydney, Melbourne, Canberra and Wollongong, as well as a national signal in the other capital cities, major regional centres and a number of transmitters servicing regional and remote areas. Digital radio is also available in the five mainland state capitals. SBS has a significant online presence with news, sport and entertainment sites related to SBS programming.

The implementation of the radio schedule review in 2013, the first in almost 20 years, represents a renewed focus on language services across all platforms and seeks to considerably improve service delivery to the largest language groups while also tailoring specific services to small groups with high needs. SBS will continue to improve the quality of its audio services on radio and their range will be increased online and, where possible, on the digital radio platform. This will ensure SBS language programs reflect today's Australia and effectively deliver on Charter obligations.

SBS's relevance in a future where audience choice continues to increase will be determined by its ability to make a vital difference to Australia's cultural and media landscape. The network's unique position in the industry allows it to present compelling, distinctive and thought-provoking content that no other Australian media organisation will provide. Some of that content will be targeted to the needs of particular groups or communities, whether by language or subject matter. Other content will be of broader general appeal. This content must be delivered across multiple platforms, to many audiences.

Faster broadband speeds will create opportunities for communities to engage with content created by SBS and user generated content from culturally and linguistically diverse (CALD) communities and individuals within them. Through established links with CALD communities, SBS will actively engage these groups to understand their needs and facilitate their participation in Australian social and political discourse. It will seek to lead debate and exploration of issues concerning multiculturalism, diversity and social cohesion.

In an increasingly competitive market, SBS will continue to look for commercial opportunities consistent with the *Special Broadcasting Service Act 1991* to generate funds to support its activities. SBS will improve the quality of its subscription services, The World Movies Channel and STUDIO, to grow our reach through this platform.

SBS will also continue to look for better and more efficient ways to run its operations to ensure that the maximum amount of resources can be devoted to the creation of content. The key directions outlined above will be pursued during 2013-14 and into future years.

1.2 AGENCY RESOURCE STATEMENT

Table 1.1 shows the total resources from all sources. The table summarises how resources will be applied by outcome.

Table 1.1: SBS Resource Statement — Budget Estimates for 2013-14 as at Budget May 2013

	Estimate of prior year amounts available in 2013-14 \$'000	+	Proposed at Budget 2013-14 \$'000	=	Total estimate 2013-14 \$'000	Actual available appropriation 2012-13 \$'000
Opening balance/Reserves at bank	2,666		-		2,666	18,722
REVENUE FROM GOVERNMENT						
Ordinary annual services¹						
Outcome 1	-		273,835		273,835	248,554
Total ordinary annual services	-		273,835		273,835	248,554
Other services²						
<i>Non-operating</i>	-		-		-	2,900
Total other services	-		-		-	2,900
Total annual appropriations	-		273,835		273,835	251,454
Total funds from Government	-		273,835		273,835	251,454
FUNDS FROM OTHER SOURCES						
Interest	-		4,500		4,500	4,401
Sale of goods and services	-		98,643		98,643	83,519
Total	-		103,143		103,143	87,920
Total net resourcing for agency	2,666		376,978		379,644	339,374

1 Appropriation Bill (No.1) 2013-14

2 Appropriation Bill (No.2) 2013-14

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to SBS are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: SBS 2013-14 Budget measures

Part 1: Measures announced since the 2012-13 MYEFO

	Program	2012-13 \$'000	2013-14 \$'000	2014-15 \$'000	2015-16 \$'000	2016-17 \$'000
Expense measures						
Special Broadcasting Service Corporation – base funding	1.1,1.2					
Departmental expenses ¹		-	-	-	-	-
Total		-	-	-	-	-
Australian Broadcasting Corporation and Special Broadcasting Service Corporation digital television services – increased coverage	1.4					
Departmental expenses		-	nfp	nfp	nfp	nfp
Total		-	nfp	nfp	nfp	nfp
Special Broadcasting Service Corporation – additional funding	1.1,1.2					
Departmental expenses		-	6,529	6,666	6,805	-
Total		-	6,529	6,666	6,805	-
Total expense measures						
Departmental		-	6,529	6,666	6,805	-
Total ²		-	6,529	6,666	6,805	-

Prepared on a Government Finance Statistics (fiscal) basis.

- The following funding will be provided to SBS: \$181.3 million in 2013-14; \$191.9 million in 2014-15; and \$195.5 million in 2015-16. As provision for this funding has already been included in the forward estimates, it has no net budget impact.
- Totals do not include the departmental expenses which are not for publication ('nfp') to protect the national broadcasters' future negotiating position.

Section 2: Outcomes and planned performance

2.1 OUTCOMES AND PERFORMANCE INFORMATION

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which Government agencies achieve the intended results of their outcome statements. Agencies are required to identify the programs which contribute to Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs, specifying the performance indicators and targets used to assess and monitor the performance of SBS in achieving Government outcomes.

Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society

Outcome 1 Strategy

SBS has the following goals to achieve this Outcome:

Goal 1: To deepen Australians' engagement with content that reflects our Charter

SBS's objectives under this goal are:

- To be a catalyst for the national discussion about multiculturalism and social inclusion.
- To create more multicultural and multilingual Australian content.
- To increase the range and quality of multilingual services across all platforms.

Goal 2: To grow audiences

SBS's objectives under this goal are:

- For more Australians to use SBS services.
- For Australians who use SBS services to use more of them and more often.
- For more Australians of CALD backgrounds to use and value SBS language services.

Outcome Expense Statement

Table 2.1 provides an overview of the total expenses for Outcome 1, by program.

Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society	2012-13 Estimated actual expenses \$'000	2013-14 Estimated expenses \$'000
Program 1.1: Television		
Revenue from Government		
Ordinary annual services (Appropriation Bill No. 1)	139,638	155,929
Revenues from other independent sources	74,850	94,128
Total for Program 1.1	214,488	250,057
Program 1.2: Radio		
Revenue from Government		
Ordinary annual services (Appropriation Bill No. 1)	28,760	31,868
Revenues from other independent sources	8,758	8,606
Total for Program 1.2	37,518	40,474
Program 1.3: Analog Transmission and Distribution		
Revenue from Government		
Ordinary annual services (Appropriation Bill No. 1)	9,057	2,534
Revenues from other independent sources	1,960	886
Total for Program 1.3	11,017	3,420
Program 1.4: Digital TV Transmission and Distribution		
Revenue from Government		
Ordinary annual services (Appropriation Bill No. 1)	69,069	81,440
Total for Program 1.4	69,069	81,440
Program 1.5: Digital Radio Transmission and Distribution		
Revenue from Government		
Ordinary annual services (Appropriation Bill No. 1)	2,030	2,064
Total for Program 1.5	2,030	2,064
Outcome 1 Totals by resource type		
Revenue from Government		
Ordinary annual services (Appropriation Bill No. 1)	248,554	273,835
Revenues from other independent sources	85,568	103,620
Total expenses for Outcome 1	334,122	377,455
	2012-13	2013-14
Average Staffing Level (number)	971	1,058

Contributions to Outcome 1

Program 1.1: Television

Program objective

Delivering multilingual and multicultural television services that reflect Australia's multicultural society.

Program expenses

	2012-13 Revised budget \$'000	2013-14 Budget \$'000	2014-15 Forward year 1 \$'000	2015-16 Forward year 2 \$'000	2016-17 Forward year 3 \$'000
Annual departmental expenses:					
Departmental item	139,638	155,929	164,789	167,886	166,101
Expenses not requiring appropriation in the Budget year	74,850	94,128	77,114	75,329	67,174
Total program expenses	214,488	250,057	241,903	243,215	233,275

Program 1.1 Deliverables

- Programs aligned with Australia's multicultural society and perspective.
- Broadcasting in languages other than English.

Program 1.1 Key Performance Indicators

- Accessibility of programs to all Australians.
- Program performance indicators as per the below table.

Key performance indicators	2012-13 Revised budget	2013-14 Budget	2014-15 Forward year 1	2015-16 Forward year 2	2016-17 Forward year 3
Population reach - Analog/Digital transmission sites	96.00%	96.00%	96.00%	96.00%	96.00%
Number of hours of subtitled programs broadcast	3076hrs	3076hrs	3076hrs	3076hrs	3076hrs
Number of hours of locally commissioned programs broadcast (first run)	73hrs	100hrs	100hrs	100hrs	100hrs

Program 1.2: Radio

Program objective

Delivering multilingual and multicultural radio services that reflect Australia's multicultural society.

Program expenses

	2012-13 Revised budget \$'000	2013-14 Budget \$'000	2014-15 Forward year 1 \$'000	2015-16 Forward year 2 \$'000	2016-17 Forward year 3 \$'000
Annual departmental expenses:					
Departmental item	28,760	31,868	33,812	34,407	33,690
Expenses not requiring appropriation in the Budget year	8,758	8,606	8,987	8,403	16,793
Total program expenses	37,518	40,474	42,799	42,810	50,483

Program 1.2 Deliverables

- Programs aligned with Australia's multicultural society and perspective.
- Broadcast in languages other than English.

Program 1.2 Key Performance Indicators

- Listener and community feedback.
- Audience surveys.
- Program performance indicators as per the below table.

	2012-13 Revised budget	2013-14 Budget	2014-15 Forward year 1	2015-16 Forward year 2	2016-17 Forward year 3
Key performance indicators					
Percentage of broadcasts in languages other than English	86.00%	86.00%	86.00%	86.00%	86.00%

Program 1.3: Analog Transmission and Distribution

Program objective

To make SBS analog television and radio available to all Australians.

Program expenses

	2012-13 Revised budget \$'000	2013-14 Budget \$'000	2014-15 Forward year 1 \$'000	2015-16 Forward year 2 \$'000	2016-17 Forward year 3 \$'000
Annual departmental expenses:					
Departmental item	9,057	2,534	2,845	2,904	2,965
Expenses not requiring appropriation in the Budget year	1,960	886	-	-	-
Total program expenses	11,017	3,420	2,845	2,904	2,965

Program 1.3 Deliverables

- Maintain availability of the analog signal in line with the analog switch off timetable.

Program 1.3 Key Performance Indicators

- Measure of fault free transmission time (by fault management system reported daily and monthly, including but not limited to level of transmitter power).
- Logging and response to viewer calls regarding transmission.
- Program performance indicators as per the below table.

	2012-13 Revised budget	2013-14 Budget	2014-15 Forward year 1	2015-16 Forward year 2	2016-17 Forward year 3
Key performance indicators					
Aggregated Performance measured by availability of analog service	99.85%	99.00%	99.70%	99.70%	99.70%
Television population reach for terrestrial services (of remaining analog service areas)	70.00%	65.00%	N/A	N/A	N/A

Program 1.4: Digital Television Transmission and Distribution

Program objective

To make SBS Digital Television available to all Australians.

Program expenses

	2012-13 Revised budget \$'000	2013-14 Budget \$'000	2014-15 Forward year 1 \$'000	2015-16 Forward year 2 \$'000	2016-17 Forward year 3 \$'000
Annual departmental expenses:					
Departmental item	69,069	81,440	82,764	81,714	81,168
Total program expenses	69,069	81,440	82,764	81,714	81,168

Program 1.4 Deliverables

- Maintaining and improving the availability of SBS's digital transmissions.
- Extending the reach of SBS's digital network.

Program 1.4 Key Performance Indicators

- Measure of fault free transmission time (by fault management system reported daily and monthly, including but not limited to level of transmitter power).
- Logging and response to viewer calls regarding transmission.
- Program performance indicators as per the below table.

Key performance indicators	2012-13 Revised budget	2013-14 Budget	2014-15 Forward year 1	2015-16 Forward year 2	2016-17 Forward year 3
Availability of digital television transmission services (fully managed services)	99.94%	99.82%	99.82%	99.82%	99.82%
Population reach for terrestrial services (excluding Satellite)	96.00%	96.00%	97.00%	97.00%	97.00%

Program 1.5: Digital Radio Transmission and Distribution

Program objective

To make SBS Digital Radio available to all Australians.

Program expenses

	2012-13 Revised budget \$'000	2013-14 Budget \$'000	2014-15 Forward year 1 \$'000	2015-16 Forward year 2 \$'000	2016-17 Forward year 3 \$'000
Annual departmental expenses:					
Departmental item	2,030	2,064	2,101	2,137	2,180
Total program expenses	2,030	2,064	2,101	2,137	2,180

Program 1.5 Deliverables

- To implement Digital Audio Broadcast of SBS radio services (coverage in the five mainland state capital cities).

Program 1.5 Key Performance Indicators

- Measure of fault free transmission time (by fault management system reported daily and monthly, including but not limited to level of transmitter power).
- Logging and response to listener calls regarding transmission.
- Program performance indicators as per the below table.

	2012-13 Revised budget	2013-14 Budget	2014-15 Forward year 1	2015-16 Forward year 2	2016-17 Forward year 3
Key performance indicators					
Percentage of Australian population reached by digital radio	60.00%	60.00%	60.00%	60.00%	60.00%
Performance measured by availability of digital radio signal	100.00%	99.98%	99.98%	99.98%	99.98%
Number of services for digital radio	5	5	5	5	5

Section 3: Explanatory Tables and Budgeted Financial Statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the 2013-14 budget year. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses, movements in administered funds, special accounts and government indigenous expenditure.

3.1 EXPLANATORY TABLES

3.1.3 Australian Government Indigenous Expenditure

Table 3.1.3: Australian Government Indigenous Expenditure (AGIE)

Outcome	Appropriations				Other \$'000	Total \$'000	Program
	Bill No. 1 \$'000	Bill No. 2 \$'000	Special approp \$'000	Total approp \$'000			
Outcome 1							
Departmental 2013-14	17,956	-	-	17,956	-	17,956	1.1,1.2
<i>Departmental 2012-13</i>	<i>14,739</i>	<i>2,900</i>	<i>-</i>	<i>17,639</i>	<i>-</i>	<i>17,639</i>	<i>1.1,1.2</i>
Total outcome 2013-14	17,956	-	-	17,956	-	17,956	
<i>Total outcome 2012-13</i>	<i>14,739</i>	<i>2,900</i>	<i>-</i>	<i>17,639</i>	<i>-</i>	<i>17,639</i>	
Total departmental 2013-14	17,956	-	-	17,956	-	17,956	
<i>Total departmental 2012-13</i>	<i>14,739</i>	<i>2,900</i>	<i>-</i>	<i>17,639</i>	<i>-</i>	<i>17,639</i>	
Total AGIE 2013-14	17,956	-	-	17,956	-	17,956	
<i>Total AGIE 2012-13</i>	<i>14,739</i>	<i>2,900</i>	<i>-</i>	<i>17,639</i>	<i>-</i>	<i>17,639</i>	

3.2 BUDGETED FINANCIAL STATEMENTS

3.2.2 Analysis of Budgeted Financial Statements

SBS's predicted operating result for 2013-14 is a small surplus of \$0.3 million.

The main source of revenue, Government funding, is forecast to be \$274.0 million for 2013-14. This includes additional funding of \$6.5 million to maintain existing SBS services. A total funding increase of \$20.0 million for SBS base funding is provided over the triennium.

Revenue from own sources is budgeted at \$103.9 million for 2013-14. This is largely generated through the sale of goods and services, the main component being advertising revenue. This position includes the recognition of revenue associated with a major sporting event and is fully offset by expenditure related to the sporting event.

SBS's budgeted total assets for 2013-14 are \$234.6 million, which consists of \$29.9 million financial assets and \$204.7 million non-financial assets.

Total liabilities for 2013-14 are budgeted to be \$47.4 million. This is a reduction from 2012-13 as the previous loan liability has been fully paid.

3.2.3 Budgeted Financial Statements Tables

Table 3.2.1 Comprehensive Income Statement (Showing Net Cost of Services) for the period ended 30 June

	Estimated actual 2012-13 \$'000	Budget estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000
EXPENSES					
Employee benefits	108,866	108,743	112,006	115,366	118,827
Suppliers	212,842	254,901	245,834	242,739	236,069
Depreciation and amortisation	12,085	13,582	14,472	14,575	15,075
Other expenses	329	229	100	100	100
Total expenses	334,122	377,455	372,412	372,780	370,071
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	70,221	91,994	75,077	72,620	72,734
Interest	4,201	4,300	4,400	4,400	4,400
Rental income	1,041	1,066	1,089	1,113	1,137
Royalties	4,290	5,028	5,128	5,231	5,335
Other	5,999	1,526	650	650	650
Total own-source revenue	85,752	103,914	86,344	84,014	84,256
Total own-source income	85,752	103,914	86,344	84,014	84,256
Net cost of (contribution by) services	248,370	273,541	286,068	288,766	285,815
Revenue from Government	248,554	273,835	286,311	289,048	286,104
Surplus (Deficit) attributable to the Australian Government	184	294	243	282	289
Total comprehensive income (loss) attributable to the Australian Government	184	294	243	282	289

Prepared on Australian Accounting Standards basis.

**Table 3.2.2: Budgeted Departmental Balance Sheet
(as at 30 June)**

	Estimated actual 2012-13 \$'000	Budget estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	2,666	4,279	4,180	2,516	2,906
Trade and other receivables	16,976	17,056	17,138	17,222	17,222
Other investments	13,224	8,524	11,024	10,024	7,024
Total financial assets	32,866	29,859	32,342	29,762	27,152
Non-financial assets					
Land and buildings	65,680	64,212	62,744	63,344	61,876
Property, plant and equipment	39,958	41,024	40,400	36,725	35,018
Intangibles	14,238	13,058	12,678	13,178	13,278
Inventories	70,986	73,048	73,362	73,976	73,950
Other non-financial assets	18,503	13,393	13,393	18,300	24,300
Total non-financial assets	209,365	204,735	202,577	205,523	208,422
Total assets	242,231	234,594	234,919	235,285	235,574
LIABILITIES					
Payables					
Suppliers	16,814	16,814	16,814	16,814	16,814
Other payables	12,200	7,200	7,200	7,200	7,200
Total payables	29,014	24,014	24,014	24,014	24,014
Interest bearing liabilities					
Loans	3,011	-	-	-	-
Total interest bearing liabilities	3,011	-	-	-	-
Provisions					
Employee provisions	22,234	22,314	22,396	22,480	22,480
Other provisions	1,110	1,110	1,110	1,110	1,110
Total provisions	23,344	23,424	23,506	23,590	23,590
Total liabilities	55,369	47,438	47,520	47,604	47,604
Net assets	186,862	187,156	187,399	187,681	187,970

**Table 3.2.2: Budgeted Departmental Balance Sheet
(as at 30 June) (continued)**

	Estimated actual 2012-13 \$'000	Budget estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000
EQUITY*					
Parent entity interest					
Contributed equity	111,022	111,022	111,022	111,022	111,022
Reserves	48,876	48,876	48,876	48,876	48,876
Retained surplus (accumulated deficit)	26,964	27,258	27,501	27,783	28,072
Total parent entity interest	186,862	187,156	187,399	187,681	187,970
Total Equity	186,862	187,156	187,399	187,681	187,970

* 'Equity' is the residual interest in assets after deduction of liabilities.
Prepared on Australian Accounting Standards basis.

Table 3.2.3: Departmental Statement of Changes in Equity — Summary of Movement (Budget Year 2013-14)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2013				
Balance carried forward from previous period	26,964	48,876	111,022	186,862
Adjusted opening balance	26,964	48,876	111,022	186,862
Comprehensive income				
Surplus (deficit) for the period	294	-	-	294
Total comprehensive income	294	-	-	294
Closing balance attributable to the Australian Government	27,258	48,876	111,022	187,156

Prepared on Australian Accounting Standards basis.

**Table 3.2.4: Budgeted Departmental Statement of Cash Flows
(for the period ended 30 June)**

	Estimated actual 2012-13 \$'000	Budget estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	248,476	273,755	286,229	288,964	286,104
Sale of goods and rendering of services	83,519	98,643	81,944	79,614	79,856
Interest	4,401	4,500	4,400	4,400	4,400
Net GST received	10,310	11,840	12,000	12,000	-
Total cash received	346,706	388,738	384,573	384,978	370,360
Cash used					
Employees	111,976	108,663	111,924	115,282	118,827
Suppliers	232,767	255,263	246,248	248,360	242,143
Borrowing costs	229	129	-	-	-
Net GST paid	10,310	11,840	12,000	12,000	-
Taxes paid	339	-	-	-	-
Total cash used	355,621	375,895	370,172	375,642	360,970
Net cash from (used by) operating activities	(8,915)	12,843	14,401	9,336	9,390
INVESTING ACTIVITIES					
Cash received					
Investments	150,184	5,770	-	1,000	3,000
Total cash received	150,184	5,770	-	1,000	3,000
Cash used					
Purchase of property, plant and equipment	15,225	12,000	12,000	12,000	12,000
Investments	142,000	2,000	2,500	-	-
Total cash used	157,225	14,000	14,500	12,000	12,000
Net cash from (used by) investing activities	(7,041)	(8,230)	(14,500)	(11,000)	(9,000)

Prepared on Australian Accounting Standards basis.

**Table 3.2.4: Budgeted Departmental Statement of Cash Flows
(for the period ended 30 June) (continued)**

	Estimated actual 2012-13 \$'000	Budget estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000
FINANCING ACTIVITIES					
Cash received					
Contributed equity	2,900	-	-	-	-
Total cash received	2,900	-	-	-	-
Cash used					
Repayments of borrowings	3,000	3,000	-	-	-
Total cash used	3,000	3,000	-	-	-
Net cash from (used by) financing activities	(100)	(3,000)	-	-	-
Net increase (decrease) in cash held	(16,056)	1,613	(99)	(1,664)	390
Cash and cash equivalents at the beginning of the reporting period	18,722	2,666	4,279	4,180	2,516
Cash and cash equivalents at the end of the reporting period	2,666	4,279	4,180	2,516	2,906

Prepared on Australian Accounting Standards basis.

Table 3.2.5: Departmental Capital Budget Statement

	Estimated actual 2012-13 \$'000	Budget estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	2,900	-	-	-	-
Total new capital appropriations	2,900	-	-	-	-
Provided for:					
Purchase of non-financial assets	2,900	-	-	-	-
Total Items	2,900	-	-	-	-
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB	4,624	-	-	-	-
Funded internally from departmental resources	10,601	12,000	12,000	12,000	12,000
TOTAL	15,225	12,000	12,000	12,000	12,000
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	15,225	12,000	12,000	12,000	12,000
Total cash used to acquire assets	15,225	12,000	12,000	12,000	12,000

Prepared on Australian Accounting Standards basis.

Table 3.2.6: Statement of Asset Movements (2013-14)

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2013					
Gross book value	27,215	46,985	80,417	22,813	177,430
Accumulated depreciation/amortisation and impairment		(8,520)	(40,459)	(8,575)	(57,554)
Opening net book balance	27,215	38,465	39,958	14,238	119,876
CAPITAL ASSET ADDITIONS					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services	-	600	10,900	500	12,000
Total additions	-	600	10,900	500	12,000
Other movements					
Depreciation/amortisation expense	-	(2,068)	(9,834)	(1,680)	(13,582)
Total other movements	-	(2,068)	(9,834)	(1,680)	(13,582)
As at 30 June 2014					
Gross book value	27,215	47,585	91,317	23,313	189,430
Accumulated depreciation/amortisation and impairment	-	(10,588)	(50,293)	(10,255)	(71,136)
Closing net book balance	27,215	36,997	41,024	13,058	118,294

Prepared on Australian Accounting Standards basis.