

National Museum of Australia

Entity resources and planned performance

NATIONAL MUSEUM OF AUSTRALIA

Section 1: Agency overview and resources	227
1.1 Strategic direction statement	227
1.2 Agency resource statement	228
1.3 Budget measures.....	229
Section 2: Outcomes and planned performance	230
2.1 Budgeted expenses and performance for Outcome 1.....	231
Section 3: Budgeted financial statements	235
3.1 Budgeted financial statements	235
3.2 Budgeted financial statements tables	236

NATIONAL MUSEUM OF AUSTRALIA

Section 1: Agency overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Museum of Australia (NMA) brings to life the rich and diverse stories of the nation through compelling objects, ideas and programs. The Museum has stewardship of the National Historical Collection; creates exhibitions and other public programs on Australia's past, present and future; contributes to research on Australian history and undertakes commercial activities in support of these functions. All of this is mandated under the *National Museum of Australia Act 1980*.

The NMA's mission is to promote an understanding of Australia's history and an awareness of future possibilities by:

- developing, preserving, digitising and exhibiting a significant national collection
- taking a leadership role in research and scholarship
- engaging and providing access for audiences nationally and internationally
- delivering innovative programs.

The NMA Strategic Plan establishes that the Museum will:

- Lead the research, documentation and expression of the nation's history through programs committed to organisational excellence and innovation.
- Develop, manage and preserve the National Historical Collection and other Museum collections to promote public access and engagement.
- Establish strong, enduring relationships with community interests and institutional partners that promote public attachment and involvement in the Museum's work.
- Deliver creative, innovative exhibitions and related content programs that will attract national and international audiences to the Museum, onsite and online.
- Maximise the potential of our people, assets and financial resources to deliver efficient and effective learning experiences for online audiences and physical visitors to our sites.

1.2 AGENCY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NMA for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NMA's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/ cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NMA resource statement — Budget estimates for 2016-17 as at Budget May 2016

	2015-16 estimated actual \$'000	2016-17 estimate \$'000
Opening balance/cash reserves at 1 July	38,906	37,210
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	40,867	39,327
Annual appropriations - other services ^(b)		
Equity injection	1,944	1,937
Total funds from Government	42,811	39,327
Funds from other sources		
Interest	1,552	1,512
Sale of goods and services	3,704	3,742
Other	400	400
Total funds from other sources	5,656	5,654
Total net resourcing for the NMA	87,373	82,191

Prepared on a resourcing (i.e. appropriations available) basis.

Please note: All figures shown above are GST exclusive – these may not match figures in the cash flow statement. The NMA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Communications and the Arts, which are then paid to the NMA and are considered 'departmental' for all purposes.

(a) Appropriation Bill (No.1) 2016-17.

(b) Appropriation Bill (No.2) 2016-17.

1.3 BUDGET MEASURES

Measures announced in the 2015–16 Mid-Year Economic and Fiscal Outlook (MYEFO) and other measures not previously reported in a portfolio statement are summarised in Part 2 of Table 1.2.

Table 1.2: National Museum of Australia 2016-17 Budget measures

Part 1: Measures announced since the 2015-16 Mid-Year Economic and Fiscal Outlook (MYEFO)

There are no new measures relating to the NMA since the 2015-16 MYEFO.

Part 2: Other measures not previously reported in a portfolio statement

	Program	2015-16 \$'000	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000
Expense measures						
Communications and the Arts Portfolio - efficiencies	1.1					
Departmental expenses		(622)	(1,432)	(1,440)	(1,447)	-
Total		(622)	(1,432)	(1,440)	(1,447)	-
Total expense measures						
Departmental		(622)	(1,432)	(1,440)	(1,447)	-
Total		(622)	(1,432)	(1,440)	(1,447)	-

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

The NMA's outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

From 1 July 2015, performance reporting requirements in the Portfolio Budget Statements sit alongside those required under the enhanced commonwealth performance framework. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in annual reports from October 2016 – to provide an entity's complete performance story.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions

Budgeted expenses for Outcome 1

Table 2.1 provides an overview of the total expenses for Outcome 1, by program.

Table 2.1: Budgeted expenses for Outcome 1

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
Program 1.1: Collection Management, Research, Exhibitions and Programs					
Revenue from Government					
Ordinary annual services (Appropriation Bill (No. 1))	40,867	39,327	39,528	39,730	39,954
Expenses not requiring appropriation in the budget year ^(a)	1,127	1,160	1,195	1,206	1,231
Revenues from other independent sources	5,656	5,654	5,651	5,655	5,608
Total expenses for Outcome 1	47,650	46,141	46,374	46,591	46,793
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill (No. 1))	40,867	39,327	39,528	39,730	39,954
Revenues from other independent sources	5,656	5,654	5,651	5,655	5,608
Total expenses for Outcome 1	46,523	44,981	45,179	45,385	45,562
	2015-16	2016-17			
Average staffing level (number)	215	226			

(a) Expenses not requiring appropriation in the budget year are made up of depreciation and amortisation expenses for heritage and cultural assets.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2016-17 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions		
Program 1.1 – Collection Management, Research, Exhibitions and Programs		
Delivery	<p>Over the course of the next four years, the NMA will:</p> <ul style="list-style-type: none"> • Take a lead role in researching, documenting and expressing the nation’s history, and embrace innovative and contemporary approaches to draw public attention to our work • Develop, manage and preserve the NMA’s collections, diversify the nation’s history and bring it to life through storytelling and custodianship • Build audiences and communities of interest through strong education, public and membership programs • Deliver creative and innovative exhibitions that drive visitation nationally and internationally 	
Performance information		
Year	Performance criteria	Targets
2015-16	<ul style="list-style-type: none"> • Bring the stories of Australia to life through innovative exhibitions and programs. • Develop, manage and preserve the National Historical Collection and enable access through online engagement. • Establish meaningful and long-lived local, national and international partnerships. • Create participatory programs to build relationships and engage with audiences. • Deliver an active research and scholarship program that underpins the NMA’s programs. 	<p>Expected to meet criterion</p> <p>771,029 number of visitors to the organisation.</p> <p>1.39 million number of visits to the organisation’s website.</p> <p>37,000 people participating in public programs.</p> <p>6 school learning program packages available online.</p> <p>1,610 organised school learning programs delivered onsite.</p> <p>1,620 educational institutions participating in organised school learning programs.</p> <p>95% of visitors who were satisfied or very satisfied with their visit.</p> <p>95% of teachers reporting overall positive experience.</p> <p>95% of teachers reporting relevance to the classroom curriculum.</p> <p>14% expenditure on collection development.</p> <p>17% of total expenditure on other capital items.</p> <p>30% of total expenditure on other (i.e. non-collection development) labour costs.</p> <p>42% of total expenditure on other expenses.</p> <p>650 acquisitions (made in the reporting period).</p> <p>750 objects accessioned (in the reporting period).</p>

Performance information		
Year	Performance criteria	Targets
2015-16 cont.		<p>49% of the total collection available to the public.</p> <p>44% of the total collection available to the public online.</p> <p>4% of the total collection available to the public on display.</p> <p>1% of the total collection available to the public on tour.</p> <p>88% of the total collection digitised.</p> <p>Not expected to meet criterion</p> <p>91,050 number of onsite visits by students as part of an organised educational group.</p> <p>92,050 students participating in school programs.</p>
2016-17	<ul style="list-style-type: none"> • Bring the stories of Australia to life through innovative exhibitions and programs. • Develop, manage and preserve the National Historical Collection and enable access through online engagement. • Establish meaningful and long-lived local, national and international partnerships. • Create participatory programs to build relationships and engage with audiences. • Deliver an active research and scholarship program that underpins the NMA's programs. 	<p>Annual visitation targets:</p> <ul style="list-style-type: none"> • 495,250 Permanent exhibitions • 201,000 temporary exhibitions • 220,000 travelling exhibitions • 129,100 education and public programs. <p>Web page views of 1,700,000.</p> <p>80% of the total collection stored in accordance with appropriate Museum standards.</p> <p>1,000 collection objects accessioned in the reporting period.</p> <p>650 acquisitions made in the reporting period.</p> <p>51% of the total collection available to the public online.</p>
2017-18 and beyond	<ul style="list-style-type: none"> • Bring the stories of Australia to life through innovative exhibitions and programs. • Develop, manage and preserve the National Historical Collection and enable access through online engagement. • Establish meaningful and long-lived local, national and international partnerships. • Create participatory programs to build relationships and engage with audiences. • Deliver an active research and scholarship program that underpins the NMA's programs. 	<p>Annual visitation targets:</p> <ul style="list-style-type: none"> • 528,250 permanent exhibitions • 230,000 temporary exhibitions • 250,000 travelling exhibitions • 138,000 education and public programs. • Web page views of 1,900,000. <p>80% of the total collection stored in accordance with appropriate Museum standards.</p> <p>1,100 collection objects accessioned in the reporting period.</p> <p>650 acquisitions made in the reporting period.</p> <p>55% of the total collection available to the public online.</p>
Purposes	<p>The National Museum of Australia brings to life the rich and diverse stories of Australia through compelling objects, ideas and programs. The Museum's mission is to promote an understanding of Australia's history and an awareness of future possibilities by:</p> <ul style="list-style-type: none"> • developing, preserving, digitising and exhibiting a significant national collection • taking a leadership role in research and scholarship • engaging and providing access for audiences nationally and internationally • delivering innovative programs. 	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2016-17 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences between entity resourcing and financial statements

There is no material difference between the entity resourcing and financial statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

The NMA anticipates total budgeted revenue to decrease by \$1.5 million from \$46.5 million in 2015-16 to \$45.0 million in 2016-17. The decrease is attributable to a reduction in the revenue from Government as the result of government savings measures announced in the 2015-16 Mid-Year Economic and Fiscal Outlook.

Total expenses show a reduction of \$2.0 million from \$48.1 million in 2015-16 to \$46.1 million in 2016-17. The decrease in employee benefits of \$0.8 million is from an increased use of employee resources utilised on capital projects. Supplier expenses will reduce by \$1.2 million through savings and efficiencies, and the increase in depreciation and amortisation expenses of \$0.03 million reflects increased replacement cost of assets.

Budgeted departmental balance sheet

The NMA's net assets are budgeted to increase by \$0.8 million. Investment balances decrease by \$1.7 million to support the proposed capital replacement program with non-financial assets increasing by \$1.8 million. Supplier payables are estimated to be \$0.7 million lower in 2016-17.

Departmental capital budget statement

The Departmental Capital Budget Statement shows total capital expenditure of \$10.3 million funded from departmental resources of \$8.4 million for the asset replacement program and an equity injection of \$1.9 million from the Government for the acquisition and development of heritage and cultural assets.

The proposed decrease in capital budget reflects the timing of anticipated the replacement of assets reaching the end of their useful lives.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
EXPENSES					
Employee benefits	21,937	21,116	21,228	21,341	21,720
Suppliers	17,735	16,515	16,602	16,694	16,193
Depreciation and amortisation	8,477	8,510	8,544	8,556	8,880
Total expenses	48,149	46,141	46,374	46,591	46,793
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	3,704	3,742	3,779	3,817	3,854
Interest	1,552	1,512	1,472	1,438	1,354
Other	400	400	400	400	400
Total own-source revenue	5,656	5,654	5,651	5,655	5,608
Total own-source income	5,656	5,654	5,651	5,655	5,608
Net (cost of)/contribution by services	(42,493)	(40,487)	(40,723)	(40,936)	(41,185)
Revenue from Government	40,867	39,327	39,528	39,730	39,954
Surplus/(deficit) attributable to the Australian Government	(1,626)	(1,160)	(1,195)	(1,206)	(1,231)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss) attributable to the Australian Government	(1,626)	(1,160)	(1,195)	(1,206)	(1,231)
Total comprehensive income/(loss) excluding heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations	(499)	-	-	-	-
less heritage and cultural depreciation expenses previously funded through revenue appropriations	1,127	1,160	1,195	1,206	1,231
Total comprehensive income/(loss) - as per the statement of comprehensive income	(1,626)	(1,160)	(1,195)	(1,206)	(1,231)

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,906	1,910	1,910	1,910	1,910
Trade and other receivables	1,101	1,097	1,097	1,097	1,097
Other investments	37,000	35,300	34,300	33,300	32,193
Total financial assets	40,007	38,307	37,307	36,307	35,200
Non-financial assets					
Land and buildings	105,784	105,069	104,186	102,989	101,550
Property, plant and equipment	327,112	329,730	332,605	335,780	338,752
Intangibles	1,156	1,030	804	597	934
Inventories	471	471	471	471	471
Other non-financial assets	621	621	621	621	621
Total non-financial assets	435,144	436,921	438,687	440,458	442,328
Total assets	475,151	475,228	475,994	476,765	477,528
LIABILITIES					
Payables					
Suppliers	2,068	1,368	1,368	1,368	1,368
Other payables	244	244	244	244	244
Total payables	2,312	1,612	1,612	1,612	1,612
Provisions					
Employee provisions	5,962	5,962	5,963	5,963	5,963
Total provisions	5,962	5,962	5,963	5,963	5,963
Total liabilities	8,274	7,574	7,575	7,575	7,575
Net assets	466,877	467,654	468,419	469,190	469,953
EQUITY					
Parent entity interest					
Contributed equity	27,352	29,289	31,249	33,226	35,220
Reserves	180,271	180,271	180,271	180,271	180,271
Retained surplus	259,254	258,094	256,899	255,693	254,462
Total parent entity interest	466,877	467,654	468,419	469,190	469,953
Total Equity	466,877	467,654	468,419	469,190	469,953

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2016-17)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2016				
Balance carried forward from previous period	259,254	180,271	27,352	466,877
Adjustment for changes in accounting policies	-	-	-	-
Adjusted opening balance	259,254	180,271	27,352	466,877
Comprehensive income				
Surplus/(deficit) for the period	(1,160)	-	-	(1,160)
Total comprehensive income	(1,160)	-	-	(1,160)
Transactions with owners				
Contributions by owners				
Equity Injection - Appropriation	-	-	1,937	1,937
Sub-total transactions with owners	-	-	1,937	1,937
Estimated closing balance as at 30 June 2017	258,094	180,271	29,289	467,654
Closing balance attributable to the Australian Government	258,094	180,271	29,289	467,654

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	40,867	39,327	39,528	39,730	39,954
Sale of goods and rendering of services	3,747	3,759	3,628	3,651	3,854
Interest	1,404	1,424	1,472	1,438	1,354
Net GST received	2,811	2,864	2,860	2,854	2,846
Other	615	500	500	500	400
Total cash received	49,444	47,874	47,988	48,173	48,408
Cash used					
Employees	22,553	20,794	20,824	20,904	21,720
Suppliers	17,693	17,566	16,954	17,065	16,193
Net GST paid	2,812	2,860	2,860	2,854	2,846
Total cash used	43,058	41,220	40,638	40,823	40,759
Net cash from/(used by) operating activities	6,386	6,654	7,350	7,350	7,649
INVESTING ACTIVITIES					
Cash received					
Investments	50,000	47,000	45,300	44,300	45,000
Total cash received	50,000	47,000	45,300	44,300	45,000
Cash used					
Purchase of property, plant and equipment and intangibles	11,863	10,287	10,310	10,327	10,750
Investments	47,000	45,300	44,300	43,300	43,893
Total cash used	58,863	55,587	54,610	53,627	54,643
Net cash from/(used by) investing activities	(8,863)	(8,587)	(9,310)	(9,327)	(9,643)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,944	1,937	1,960	1,977	1,994
Total cash received	1,944	1,937	1,960	1,977	1,994
Net cash from/(used by) financing activities	1,944	1,937	1,960	1,977	1,994
Net increase/(decrease) in cash held	(533)	4	-	-	-
Cash and cash equivalents at the beginning of the reporting period	2,439	1,906	1,910	1,910	1,910
Cash and cash equivalents at the end of the reporting period	1,906	1,910	1,910	1,910	1,910

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections – Appropriation Bill (No. 2)	1,944	1,937	1,960	1,977	1,995
Total new capital appropriations	1,944	1,937	1,960	1,977	1,995
Provided for:					
Purchase of non-financial assets	1,944	1,937	1,960	1,977	1,995
Total Items	1,944	1,937	1,960	1,977	1,995
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,944	1,937	1,960	1,977	1,995
Funded internally from departmental resources ^(b)	9,919	8,350	8,350	8,350	8,756
TOTAL	11,863	10,287	10,310	10,327	10,751
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	11,863	10,287	10,310	10,327	10,751
Total cash used to acquire assets	11,863	10,287	10,310	10,327	10,751

(a) Includes both current Appropriation Bill (No. 2) and prior year appropriations and special capital appropriations.

(b) May include annual and prior year appropriations, donations and contributions, gifts, internally developed assets, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2016-17)

	Land	Buildings	Other property plant and equipment	Heritage and cultural	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2016						
Gross book value	6,306	102,479	68,707	270,218	3,373	451,083
Accumulated depreciation/ amortisation and impairment	-	(3,001)	(10,940)	(873)	(2,217)	(17,031)
Opening net book balance	6,306	99,478	57,767	269,345	1,156	434,052
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase -						
appropriation equity (a)	-	-	-	1,937	-	1,937
By purchase - other	-	800	7,160	90	300	8,350
Total additions	-	800	7,160	2,027	300	10,287
Other movements						
Depreciation/amortisation expense		(1,515)	(5,729)	(840)	(426)	(8,510)
Total other movements	-	(1,515)	(5,729)	(840)	(426)	(8,510)
As at 30 June 2017						
Gross book value	6,306	103,279	75,867	272,245	3,673	461,370
Accumulated depreciation/amortisation and impairment	-	(4,516)	(16,669)	(1,713)	(2,643)	(25,541)
Closing net book balance	6,306	98,763	59,198	270,532	1,030	435,829
(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2015-16, including CDABs.						
Prepared on Australian Accounting Standards basis.						
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,006
Preservation and Conservation						2,836
Total operating expenditure on heritage and cultural assets						5,842